



Making the difference – leading the recovery

**07.10.2021**155 Bishopsgate, London

## **Part of Charity Finance Week**

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After an unprecedented 18 months, we are very much looking forward to meeting inperson to deliver the 13th annual Charity Finance Summit. The 2021 programme is being developed in response to feedback and insight from sector experts, and will deliver the most up-to-date developments in key topic areas of VAT, tax, investment, risk and strategy, alongside long-awaited networking opportunities. The event will follow all the latest Covid-19 and government guidance, be run at a reduced capacity, and be supported by virtual resources as part of Charity Finance Week.

As we continue to navigate a global economic crisis, many charities are being forced to reevaluate their spending, staffing and structure. The finance function can play a central role in stabilising an organisation and positioning it to thrive when conditions improve. Charity finance leaders are the individuals, after all, who most directly contribute to their organisation's financial health and resilience day to day. Now is an opportune time to reflect upon learnings, identify opportunities and ensure that you are informed about the latest developments in charity finance, from a regulatory as well as a thought-leadership perspective. Emerging from the initial grip of the pandemic, it is more important than ever that our robust and agile charitable sector is financially fit and positioned to continue playing a crucial role in leading the recovery.

We hope that you will join us, with your team, for what promises to be an informative, thought-provoking and energising day out.

Jenni O'Donovan, events director, Civil Society Media

### **Charity Finance Summit 2021 Covid-19** preventative measures

Please note our procedures will continuously be reviewed until the event, and we will be complying with all the latest government regulation and best practice.

- We are running this event at a reduced capacity to ensure delegates feel comfortable and so social distance can be implemented. We will operate at a 2/3 capacity.
- Staff fully-trained on hygiene protocols and supplied with the latest PPE.
- Quality focused sanitisation with ISO accreditations, audited by Navitas.
- Refreshments Chefs to prepare delicious touch-free 'grab-and-go' food.
- Continuous fresh air supply being pumped into the venue which reduces Covid-19 risk

We will be in touch with all delegates with regular updates to our Covid-19 safe protocols.



In October 2021 we will be celebrating excellence in charity finance practice through a dedicated week of events, content and thought-leadership initiatives.

To view the full programme and other events visit:

civilsociety.co.uk/CFWeek2021

# **MORNING SESSIONS**



#### **Excellent production, full of informative topics.** A real success!

John Palmer-Barnes, Support Our Paras

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Philip Addids. recommon selection for the finance leader of the future, in a first-changing world?  Philip Addids. recommon selection. The Times  Stream A VAY & Yar  Stream A VAY & Yar  Chair's vectors. Resuell Nargane, senior reporter. Chairly: Finance:  The session will consider the VAT and direct as issues that need to be authorised upon the finance of the senior proteins. The senior of the behance of proteins. The senior of the selection of the senior of the vectors. And the senior of the selection of the senior of the vectors. The senior of the selection of the selection of the senior of the vectors. The senior of the selection	09:25	Keynote Address: Horizon scanning to a post-lockdown economy and the future of f	finance	
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Chair's welcome: Bias Allisos. contributing editor, Charty-Finance  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.15  10.1	10:00	Transit time		
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In now that charity fundraining has changed. Participation events, overseas texts, fundraining dinners and other face-to-face gatherings have all been unavailable during the pandemic, so fundraisers have had to consider alternative ways to generate lections. In common excellent from received fro	10:15	1A. Fundraising in a post-Covid world	1B. Managing serious incidents and investigations	1C. The end of the balanced portfolio? And what charities should do next
Activisory Services, Moore Kingston Smith  1255  1262  1276  1282  1283  1294  1295  1296  1296  1297  1297  1297  1297  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298  1298		now that charity fundraising has changed. Participation events, overseas treks, fundraising dinners and other face-to-face gatherings have all been unavailable during the pandemic, so fundraisers have had to consider alternative ways to generate income. Income received from new activities needs to comply with the VAT and tax rules, but arrangements can still be structured to provide maximum financial benefit. The speakers will use the format of a charity case study to walk through the	How that incident is managed is absolutely key. In many cases it will require some sort of investigation to establish what has happened, what can best be done in light of the circumstances and what changes are required as a result. We aim to take you through the best practice requirements for carrying out investigations. We will also set out the regulatory requirements for reporting to the Charity Commission when serious incidents have occurred, when it is required and how	
2A. The changing world of work Nick Bustin will discuss some of the key income tax and social security issues employers will need to consider before implementing hybrid working arrangements or continuing to allow employees to work from home but abroad. Nick Bustin, employment tax director, haysmacintyre  Workplaces have changed divariance several continuing to allow employees to work from home but abroad. Nick Bustin, employment tax director, haysmacintyre  Nick Bustin, employment tax director, haysmacintyre  Workplaces have changed divariance system to devise in digital and remote working, Many charities have experienced increased demand for their is revices while also grappling with funding challenges. This session will explore the central role of finance to stabilise their organisations and lay the foundations for sustainable growth as e-conomic conditions begin to improve. Attend to better understand how you can make best use of your finance system to de-risk growth and maintain financial control in an ever-changing world.  Russ Emmerson, customer success manager and Jennifer Sims, senior consultant, Xledger  3A. Income diversity and VAT recovery  Coming out of the pandemic, this session will look at how diversifying your income and how you might structure these to optimise your VAT recovery and rebuild, funding is being sought from many different and varying funders. This session will look at different types of income and how you might structure these to optimise your VAT recovery and look at different types of income and how you might structure these to optimise your VAT recovery and look at where a trading subsidiary figurates. This session will look at different types of income and how you might structure these to optimise your VAT recovery and look at where a trading subsidiary figurates. This session will look at different types of income and how you might structure these to optimise your VAT recovery and look at where a trading subsidiary figurates. This session will look at where a how you might str			Con Alexander, partner & Tabitha Cave, partner, VWV	
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12:05 Transit time  12:10 3A. Income diversity and VAT recovery  Coming out of the pandemic, this session will look at how diversifying your income can impact your VAT recovery. The charity sector has reportedly lost billions of pounds and as we start to recover and rebuild, funding is being sought from many different and varying funders. This session will look at different types of income and how you might structure these to optimise your VAT recovery and look at where a trading subsidiary might be needed.  Alison Hone, partner, Saffery Champness  Alien Casali, chief investment strategist, Smith & Williamson  3B. Events raise the risk of higher US inflation  The late ex-UK PM Harold Macmillan is reported to have once described the unpredictability of politics as 'Events, dear boy, events'. While it may not have been clear at the time, events have shaped the inflation cycle. In this presentation, we show why the unprecedented pandemic-related policy response and the election of a pro-union US president could be an inflection point that leads to a higher future inflation rate. Moreover, the deads to a higher US inflation  The late ex-UK PM Harold Macmillan is reported to have once described the unpredictability of politics as 'Events, dear boy, events'. While it may not have been clear at the time, events have shaped the inflation cycle. In this presentation, we show why the unprecedented pandemic-related policy response and the election of a pro-union US president could be an inflection point that leads to a higher future inflation rate. Moreover, the day in the main points you'll need to consider when the risk of higher US inflation  In this session we will distil the main points you'll need to consider when the risk of higher US inflation and the relation rate. Not the report of pool or seption of a pro-union US president could be an inflection point that leads to a higher future inflation rate. Moreover, the Moreover, the Moreover, the Moreover have been clear at the wish in predictability of politics as 'Ev	11:25	Nick Bustin will discuss some of the key income tax and social security issues employers will need to consider before implementing hybrid working arrangements, or continuing to allow employees to work from home but abroad.	people, digitised processes and tools  Workplaces have changed dramatically in response to the pandemic, with an unprecedented rise in digital and remote working. Many charities have experienced increased demand for their services while also grappling with funding challenges. This session will explore the central role of finance to stabilise their organisations and lay the foundations for sustainable growth as economic conditions begin to improve. Attend to better understand how you can make best use of your finance system to de-risk growth and maintain financial control in an ever-changing world.	What is the difference between responsible investing and impact investing? Is there a difference? Join David Katimbo-Mugwanya for an exploratory, myth-busting session covering definitions and commonly said phrases such as 'we're too small to invest' or 'a responsible approach means sacrificing investment returns'.
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12:50 Lunch, networking and time to visit exhibition		can impact your VAT recovery. The charity sector has reportedly lost billions of pounds and as we start to recover and rebuild, funding is being sought from many different and varying funders. This session will look at different types of income and how you might structure these to optimise your VAT recovery and look at where a trading subsidiary might be needed.  Alison Hone, partner, Saffery Champness	unpredictability of politics as 'Events, dear boy, events'. While it may not have been clear at the time, events have shaped the inflation cycle. In this presentation, we show why the unprecedented pandemic-related policy response and the election of a pro-union US president could be an inflection point that leads to a higher future inflation rate. Moreover, these events are coming at a time when some of the disinflatonary drivers of the past 40 years, such as globalisation and the adoption of technology, are easing back.	In this session we will distil the main points you'll need to consider when selecting the right investment manager for your charity. There are a lot of decisions to make before you start your search. Active or passive? Pooled or segregated? Income or total return? It's a long process for a charity to change investment manager so it's important you appoint one you can see yourself working with for the long term. You'll leave this session better equipped to make this important decision.  Elliot Bancroft, investment director and Freddy Snowden, assistant investment manager, Rathbone Investment Management
	12:50	Lunch, networking and time to visit exhibition		







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# **AFTERNOON SESSIONS**

	Stream A - Vat & Tax	Stream B – Risk & Strategy	Stream C - Investment
13:50	the services. This session will consider the VAT impact of providing services in a	4B. Fueling the success of your charity through digital maturity: why everyone needs to be digitally curious to increase revenue and impact  This interactive session will use several charity case studies to demonstrate how taking a digitally mature view of your organisation can lead to greater success. Drawing on insightful client examples, Nathan and Deborah will demonstrate the practical tools and techniques that every charity can adopt to leverage digital to enable greater outcomes, reduce costs and increase revenue. Whether you are a seasoned techie, in the midst of your own transformation or starting out and wondering where to go next, our strategic approach will give you the knowledge and confidence to embed the relevant technology, ways of working and the right skillsets at your own organisation, in order to really make a difference.  Nathan Baranowski, chief wondermaker and Deborah Fortescue, head of strategy, Digital Wonderlab	4C. Dotting your I's and crossing your TCFDs: LGIM's guide to climate transparency  LGIM has been a longstanding advocate for strengthened climate disclosures, in line with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD).  From record temperatures to the remarkable growth of renewable energy, climate risks and opportunities are becoming ever more apparent across markets, driven by technology and changing consumer preferences, but also by policy and regulation. With charities facing increasing pressure from beneficiaries on climate change, asset managers must also step up to provide the data, analytics and insights to help better understand the challenges and opportunities this brings. Join us for a discussion on what this all means.  Nancy Kilpatrick, head of unit trust relationships and lancu Daramus, senior sustainability analyst, LGIM
14:30	Transit time		
14:35	5A. Collaborating with commercial organisations and VAT  Increasingly charities are working more often with commercial organisations. In many cases, the commercial organisation will be allowed to use the charity name and/or logo as part of the arrangements, which can cause potential issues from a VAT perspective Kamlesh Chauhan will explain the main VAT considerations involved, including problem areas such as joint programme funding, endorsed product sales, and mixed sponsorships. The aim is to try and ensure that VAT is factored into any such future agreements to optimise the amounts receivable by the charity, whilst at the same time minimising any exposure to VAT risk with HMRC.  Kamlesh Chauhan, senior VAT manager, haysmacintyre	5B. Integrating social impact into trustee oversight and risk management  This session will explore how charities can ensure that achieving social impact is integrated into their governance processes including risk management, accountability and reporting. The session will focus on the benefits and practicalities of integrating impact into risk management, including factoring impact into your risk register and the appraisal of projects or social investment decisions. We will also consider questions of impact and oversight, such as how to decide what to measure (social value principles), what data to share with trustees, and what your reporting responsibilities are (under CGC and charities SORP).  Katharine Patel and Hugh Swainson, partners, Buzzacott	5C. Future proofing investments in an age of change: how to asset allocate with an ESG lens  Social inequality, technological disruption, climate change and global debt burdens. Setting strategic benchmarks is an increasingly complex task in a world impacted by such mega-trends and over the longer-term Environmental, Social and Governance risks are also becoming financial risks. What ESG factors should be taken into account in this context when asset allocating and how should your investment manager be thinking about this within their investment process? In this session we explore ESG risks and opportunities and the resultant ways this effects our capital market assumptions and the strategic balance of assets in client portfolios.  Nicola Toyer, head of charities and Stacey Parrinder-Johnson, CIO, Investec
15:15	Networking & refreshment break		The Loyal, nead of character and class, Lamber, Co., investee
15:35	6A. Maximising Gift Aid for charities	6B. Cancer Research UK case study: There is life after Covid	6C. Protect against inflation & Promote Change by Investing in Quality
	This session will cover Gift Aid and how charities can maximise this source of income, for example through initiatives such as the Gift Aid retail scheme. Mark will also highlight other relevant initiatives that charities should be considering in these continuingly difficult times.  Mark McGarry, partner, Saffery Champness	In this personal and practical session Richard and Sam will reflect on the challenges of the pandemic and how they are planning to ensure that lessons learned will lead to long-term benefit for CRUK. By overcoming difficulties and placing finance at the centre of organisational strategy, this session will consider now as the opportune time to approach the future with more confidence of our ability to change our future.  Richard Bray, finance regulatory & taxes team and Sam Horne, interim finance director, Cancer Research UK	In this session, we explore the idea of how 'Quality Investing' can provide long term investment returns ahead of inflation and promote change across the world. We will discuss how you may develop your strategy to target high quality investments which can help to align your reserves with your values, protect capital at times of uncertainty and contribute to positive environmental or social change.  Ian Chesham, director, education, charities & sustainable investments, Barclays Private Bank
16:15	Transit time		
16:25	Closing keynote - Prepare, Pre-empt and Protect: Fraud and financial crime in a Cox The latest figures from the Office for National Statistics (ONS) show a dramatic increa place to protect their organisation. This practical and informative session will outline t  Mia Campbell, head of Fraud Advisory Panel	ase in fraud and financial crime since the start of the pandemic, with the majority taking	
16:55	Chair's closing remarks		
17:00	Networking drinks reception		



Really enjoyed the event.

Best charity finance event of the year!

Robert Preece, director of finance, The Goldsmiths' Company Charity "

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