

TAKE YOUR FUNDRAISING TO THE NEXT LEVEL

11.03.2026
ROYAL COLLEGE OF PHYSICIANS, LONDON

- The big picture: leadership & strategy
- Cutting edge campaigns & comms
- Disruption & innovation
- Tech trailblazers

Presented by

Fundraising magazine 9

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ELEVATE Presented by Fundraising

Stephen Cotterill
Editor,
Fundraising Magazine

We are delighted to invite you to ELEVATE, a forward-thinking conference designed to help charities meet today's challenges with fresh ideas, bold strategies, and powerful innovation.



Jenni O'DonovanEvents director,
Civil Society Media

This year's programme reflects the biggest challenges and the most exciting opportunities facing fundraising teams right now. Our sector is under immense pressure: funding uncertainty, declining income, political and economic instability, and rising demand for services. At the same time, fundraisers must stay ahead of fast-moving technology, shifting donor expectations, and the urgent need to diversify income as traditional funding sources fall away.

The 2026 programme dives into the emerging areas shaping the future of fundraising – including content creation, practical applications of artificial intelligence, and the rapidly expanding potential of legacy giving – all underpinned by a focus on long-term sustainability and income resilience.

You'll hear from inspiring speakers, learn from standout campaigns, and gain practical, actionable insights to strengthen your organisation's future.



Rob Preston News editor, Civil Society Media

Join us for what promises to be an inspiring, energising day – designed to help you rise, adapt, and thrive.



ELEVATE 2026 is a Net-Zero Event

As event organisers, we at Civil Society Media are on our own journey to a sustainable future. We have calculated the carbon footprint of this event and implemented several measures to reduce it, including:



Selecting a venue which is the first and only royal college to achieve The Carbon Trust Standard, the world's leading independent certification of an organisation's achievements in reducing environmental impact.

Going paperless—our event app will provide the programme, presentations, and delegate list, replacing traditional printed materials.

Using fully recyclable badges—please hand in your badge and lanyard at the end of the day so they can be recycled and reused.

We are continually working to monitor and reduce our environmental impact. We have offset the remaining emissions of this event by investing in a carbon offset scheme. We have partnered with an ICROA-accredited organisation, ensuring that only certified carbon offsets from internationally recognised registries are used to meet the highest standards of environmental integrity. Civil Society Media has chosen to support the Mataven Jungle Indigenous Guardianship Project which protects biodiversity and preserves cultural heritage in Columbia.

What do past attendees say?

"Fantastically organised, with a wonderful array of speakers who were honest and generous in sharing their journeys with the audience." – **Amy Dickin**, US War Dogs Association

"It's easy to get a bit entrenched in your ideas about 'what works' in fundraising, but this event was really inspiring and challenged me to think more expansively." – **Anonymous**

"Really informative set of sessions which give thought to how our own charity can move even further forward." – **Nigel Naylor-Smith**, Scannappeal

"This was a great event to share ideas and learn about the latest technology in fundraising. The exhibitors I spoke to were relevant to my organisation's needs, friendly and approachable." – **Anonymous**

Programme

08:45 Registration and networking

09:20 Chair's welcome - Stephen Cotterill, editor, Fundraising magazine

09:30

Opening panel: Fundraising in a polarised age - lessons from the frontline

In an era of heightened political polarisation and amplified public voices, fundraising campaigns are navigating increasingly complex terrain. This panel explores what happens when charitable campaigns become caught in the crosscurrents of culture wars. Drawing on real examples of organisations that have faced backlash, our speakers will unpack what went right, what went wrong, and how fundraisers can communicate boldly and authentically without losing trust or support.

Chris Jarrett, director of fundraising, Prostate Cancer UK and Eleshea Williams, social media officer, Amnesty International

10:10 Transit time

Stream A - The big picture: leadership & strategy
Chair: Dhivya O'Connor, experienced charity chief executive,
producer & host, Charity CEO Podcast

Stream B - Cutting edge campaigns & comms Chair: Emily Moss, reporter, Civil Society Media Stream C - Disruption & innovation
Chair: Rob Preston, news editor, Civil Society Media

Stream D - Tech trailblazers
Chair: Ian Allsop, contributing editor, Charity Finance

10:20

1A. From friction to flow: rewiring comms and fundraising at Prostate Cancer UK

For fundraisers, comms can be your greatest ally or your biggest bottleneck. Prostate Cancer UK has been on a journey to rebuild how its communications and fundraising teams work together – moving from competing priorities to a shared sense of purpose. This session will explore the organisational design work behind that shift: diagnosing cultural and structural barriers, reshaping roles and processes, and prioritising collaboration. While the work is ongoing, the lessons learned reveal powerful ways of aligning and prioritising, rising above siloed views of strategy and planning, and uniting around a shared vision of how the organisation delivers value and funds the mission.

Sadie Crabtree, head of integrated marketing & media, Prostate Cancer UK

1B. Stewarding your top 1% - transforming donors into lifelong partners

Many charities overlook the significance of their top 1% of donors – individuals whose cumulative giving and long-standing ties to the cause often exceed the engagement of trustees. This session explores how to identify, understand, and meaningfully steward these 'friends' of the organisation through a focused, relationship-led approach. With high-net-worth individuals on the rise, we'll examine how charities can reassess donor potential, refresh engagement opportunities, and embed personalised stewardship into organisational culture to unlock transformational support.

John Green, chairman, Catholics in Fundraising

1C. Creator fundraising 101: myths, risks and rewards of streaming and content creator fundraising

Hear directly from charities that have taken the leap into live streaming and creator-led fundraising. This panel discussion will break down myths about "gaming for good" by sharing the reality a diverse group of causes have faced as they explore the world of online community fundraising. From prospecting and due diligence, ongoing supporter care and managing risks, hear the wins and lessons learned along the way as well as a glimpse of what might be next for this exciting frontier of fundraising.

Panel - Ben Austwick, gaming partnerships manager, Great Ormond Street, Tom Downie, director of strategic philanthropy, Tiltify, Rachel Henderson, digital fundraising manager, CoppaFeel! and Thomas Martin, events fundraising manager - gaming & streaming, Samaritans, Julian Barrell, charity manager, Jingle Jam

1D. The resilient not-for-profit: turning challenges into impact

Not-for-profits face rapid change, from economic uncertainty to digital disruption and shifting donor expectations. This session with Blackbaud shows how forward-thinking organisations turn these challenges into opportunities: embracing uncertainty to spark creativity and collaboration, building trust through transparency and ethical practices, leveraging digital tools and AI to enhance fundraising, and transforming data into actionable insights that drive meaningful, lasting impact.

Speaker tbc, Blackbaud

11:00 Morning coffee and networking



Programme

2A. Your lasting good deed - building a sustainable legacy strategy

Polly Hughes of the Salvation Army will share how their bold 'Your Lasting Good Deed' campaign revitalised legacy giving, sparked a sector wide conversation about leaving gifts to charity and delivered a tangible increase in prospects. This session will explore how they are now focusing on converting this interest into lasting impact, engaging next-generation donors and embedding legacy awareness across the organisation. Join us for insight and practical advice on how to use data and cross-team collaboration to embed legacy giving into the wider fundraising journey for long-term impact.

2B. Rebranding without regret - lessons from Keech Hospice

Rebranding is more than a new logo; it's about shifting perceptions, building trust, and giving people reasons to believe in your mission. With limited resources and big ambitions, Keech Hospice faced this challenge head-on. In this session, they share what it took to deliver an authentic, future-focused brand refresh: the tough calls, creative wins, and moments that tested the team's resolve. Expect practical insights, candid reflections, and ideas to take back to your own organization.

Mellissa Higgins, Head of Marketing and Communications, Keech Hospice

2C. AI with heart - how personalisation transformed Ramadan giving

In a season saturated with appeals, Muslim Charity Helping The Needy set out to do something radically different. Partnering with Giving Analytics, the charity delivered thousands of personalised emails – each reflecting an individual donor's unique journey and impact. The result: a 300%+ increase in donations, record engagement, and overwhelmingly positive supporter feedback. This session will explore how cutting-edge technology, guided by empathy and ethical data use, can deepen donor relationships and set new benchmarks for digital fundraising.

Maroof Pirzada, UK director, Muslim Charity Helping the Needy and **Mohammed Khalil**, founder, Giving Analytics 2D. Session hosted by m-hance

12:10 Transit time

12:20

3A. Table for one - thriving as the solo fundraiser

Polly Hughes, director of fundraising, The Salvation Army

Being the only fundraiser in your organisation can feel both empowering and isolating. You wear every hat - strategist, storyteller, event planner, data wrangler - often all before lunch. This session will discuss practical ways to collaborate effectively with non-fundraising colleagues, build internal champions, and keep fundraising on everyone's agenda. Whether you're a team of one by design or circumstance, we hope you'll leave with ideas, tools, and renewed confidence to keep making impact without burning out.

Felicity Lambert, head of fundraising, Action on Postpartum Psychosis (APP)

3B. Where legacy meets brand - creating campaigns that endure

Explore the story behind Oxfam GB's first major legacy campaign and its groundbreaking TV ad. This session unpacks how the team navigated sensitive messaging while aligning with Oxfam's wider decolonisation efforts. Discover how authenticity became the foundation of this legacy ask, positioning it as a bold, lasting act of justice and solidarity. Learn how the campaign's insights have not only driven strong results but also shaped Oxfam GB's wider brand strategy. This is a must-attend for anyone looking to create legacy campaigns that inspire and resonate.

Sinem Bilen-Onabanjo, head of legacy engagement, Oxfam

3C. The death of the Christmas appeal - why always-on beats seasonal campaigning every time

Every year, charities repeat the same expensive mistake: they switch into 'Christmas appeal mode', pause their best-performing digital campaigns, and throw untested festive creative into the most competitive (and expensive) ad season of the year. The result? High CPAs, low returns, confused algorithms. This session shows why the Christmas appeal mindset - borrowed from direct mail – is actively undermining digital fundraising performance. And more importantly, what to do instead.

Deniz Hassan, digital, data and technology director, Astarita Aldrich & Ward (AAW)

3D. Session hosted by BMC Azurri

13:00 Lunch

A decade on: trends, trust and what comes next - insights from the Regulator

Gain insight into the key fundraising themes shaping the sector as the Fundraising Regulator approaches its 10th anniversary. This session will explore emerging trends, opportunities, and challenges for charities, with reflections on how the Code of Fundraising Practice underpins trustworthy and supporter-focused fundraising.

Gerald Oppenheim, chief executive, the Fundraising Regulator

14:25 Transit time

4A. Brilliant brands, fragile systems - leadership lessons 4B. Rethinking corporate partnerships at Ambitious about Autism for sustainable organisations

Bloody Good Period closed its doors in 2025, despite a celebrated brand and strong public engagement. Drawing on lived experience from within the organisation alongside broader sector insight, Jo Atkins-Potts explores what this moment reveals about the deeper patterns shaping sustainability in charities - from culture and governance to leadership expectations and fundraising pressures. Participants will gain candid, systemic insights into sustainability, culture, and the practical shifts that leaders and fundraisers can make to strengthen their organisations against similar risks.

Jo Atkins-Potts, consultant, writer and formerly head of communications & campaigns, Bloody Good Period

Ambitious about Autism is moving beyond traditional Charity of the Year models to develop deeper, more strategic partnerships that create genuine mutual benefit. We'll share how brands such as Vanish, Schuh and Zurich are partnering with us in ways that reflect their distinct goals and audiences, while gaining vital insight into neurodiversity in the workplace. Join us to discover how we tailor our partnerships for maximum impact, drive shared value, and create environments where autistic people can thrive. Attendees will take away practical lessons for tailoring propositions and building partnerships that deliver lasting impact for both sides.

Abbie Murphy, head of corporate partnerships, Ambitious about Autism

4C. When funders walk away - lessons from Full Fact's funding pivot

After losing major support from Big Tech, Full Fact has had to rethink its funding strategy fast. As they diversify income streams and reframe their message for new supporters, they also face the ethical tension between speaking out and staying silent. This session examines what happens when advocacy collides with funding realities, and how organisations can diversify income while staying missiondriven in an era of political polarisation and corporate caution.

Caroline Gellatly, head of development, Full Fact

4D. Session details to be announced.

Programme

15:10 Afternoon coffee and networking

5A. Mentoring matters - building community in fundraising careers

Fundraising is a relationship-driven profession, and building a supportive community is key to personal and professional growth. This practical, exploratory session dives into why mentoring might work for you, what mentoring actually is (and isn't), and how it can strengthen your confidence, resilience and leadership. Through real-life examples from both mentor and mentee perspectives, we'll look at the kinds of challenges mentoring can help navigate and the impact it can have on your career.

Laura Swan, director, Elischer Foundation

5B. Saving the Vagina Museum - crowdfunding against the clock

When faced with imminent closure, the Vagina Museum launched an emergency crowdfunding campaign – and raised over £68,500 in just a month. This session explores how the museum captured public attention, mobilised supporters, and overcame financial pressures despite limited resources. We'll dive into the strategies, messaging, and creative approaches that made the campaign a success, and extract practical lessons for charities looking to engage communities, build momentum quickly, and fundraise effectively on a shoestring budget.

Zoe Williams, director, Vagina Museum

5C. Fundraising against the odds - disruption in a costof-living crisis

Speaker details to be announced

civilsociety.co.uk/elevate

5D. Session details to be announced.

16:15 Transit time

16:25

Closing keynote: Stories that move people - communicating for impact in a noisy world

Emma shares how being diagnosed with Parkinson's at 29 pushed her to communicate with radical honesty – from daily vlogs to publishing her book – and how authentic storytelling became the engine behind award-winning fundraising campaigns. She explores what truly resonates with audiences, how vulnerability builds trust, and how to cut through the noise and communicate with clarity, courage, and purpose. She highlights what she learned from turning her own lived experience into a platform that inspires action, raises awareness, and unlocks funding.

Emma Lawton, blogger, artist, speaker and co-founder, More Human

16:55 Chair's closing remarks



Registration

PRICES	Super early-bird (before 19 December)	Early-bird (before 6 February)	Final release tickets (after 6 February)
Charity delegate	£150	£199	£249
Charity team ticket (up to four places) Limited quantity available	£450	£599	£649
Fundraising subscriber rate (applies to direct subscriptions through Civil Society Media only)	£99	£164	£224

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