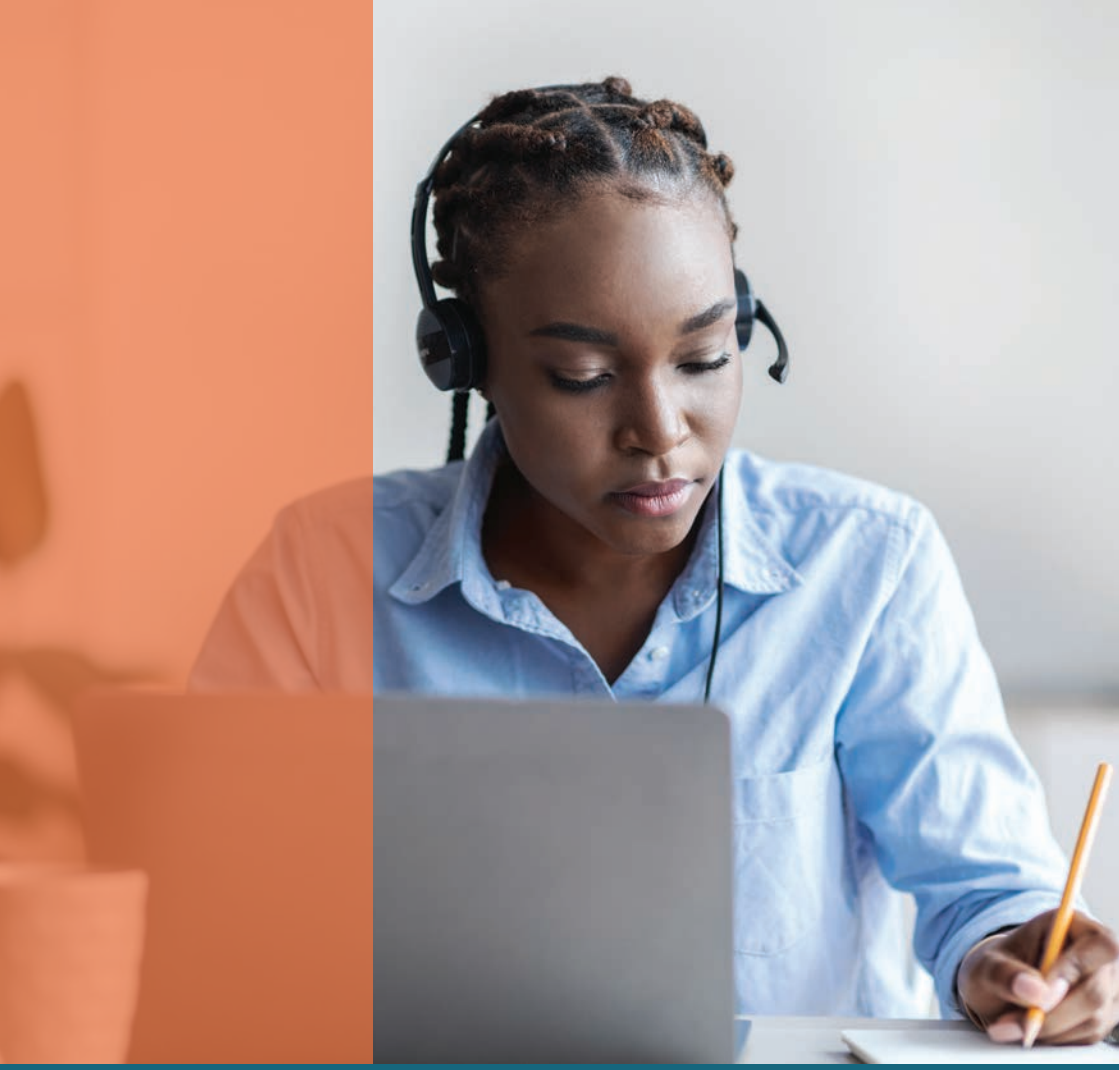


ONLINE TRAINING FOR CHARITY LEADERS

2027 PROGRAMME

CIVILSOCIETY media | GOVERNANCE &LEADERSHIP | CharityFinance | Fundraising magazine

CONTENTS

The Art of Being an Effective Chair 5-6
Best Practice Reporting 7-8
Brand Repuatation Training for Charities 9-10
Building a High Performing Board for Your Charity 11-12
Carbon Literacy Training for Charities 13-14
Contract Training for Charities 15-16
Data Protection Training for Charities 17-18
ESG in Practice: From Self-Assessment to Action 19-20
Finance for Trustees – Full Day 21-22
Finance for Trustees – Half Day 23-24
Preventing Charity Fraud 25-26
Reserves Policy Training 27-28
Risk Management for Trustees 29-30
Understanding Governance: The Trustee Role 31-32

2027 TRAINING DATES

JANUARY

Understanding Governance: The Trustee Role	12th-13th January 2027
Carbon Literacy Training for Charities	20th-21st January 2027
Data Protection Training for Charities	26th January 2027
Finance for Trustees	28th January 2027

FEBRUARY

The Art of Being an Effective Chair	16th-17th February 2027
Brand Reputation Training for Charities	24th February 2027
Building a High Performing Board for Your Charity	25th February 2027

MARCH

Understanding Governance: The Trustee Role	4th-5th March 2027
Reserves Policy Training	11th March 2027
Preventing Charity Fraud	16th March 2027

APRIL

ESG in Practice: From Self-Assessment to Action	27th April 2027

MAY

Understanding Governance: The Trustee Role	5th-6th May 2027
Best Practice Reporting	11th May 2027

JUNE

Understanding Governance: The Trustee Role	2nd-3rd June 2027
Data Protection Training for Charities	10th June 2027
Finance for Trustees	24th June 2027
Reserves Policy Training	29th June 2027

2027 TRAINING DATES

JULY

Understanding Governance: The Trustee Role	13th-14th July 2027

SEPTEMBER

Understanding Governance: The Trustee Role	8th-9th September 2027
Data Protection Training for Charities	16th September 2027
Contract Training for Charities	21st September 2027
Risk Management for Trustees	23th September 2027

OCTOBER

Preventing Charity Fraud	5th October 2027
Understanding Governance: The Trustee Role	11th-12th October 2027
The Art of Being an Effective Chair	27th-28th October 2027

NOVEMBER

Finance for Trustees	11th November 2027
Best Practice Reporting	17th November 2027
Understanding Governance: The Trustee Role	24th-25th November 2027



THE ART OF BEING AN EFFECTIVE CHAIR

The role of the chair of the board or a committee is more demanding and can be more complex than most people realise. Whether you are an existing chair or aspiring to the role, this course will help you to understand what it takes to chair well and to ensure that your board governs effectively. You will work through various case studies and scenarios to help develop your practical skills and prepare for future challenges.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

16-17 February

27-28 October

TIMES

DAY 1: 10AM-2PM

DAY 2: 10AM-2:30PM

PRICES

Charity rate: £235

Charity subscriber rate: £195

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

FUNDAMENTALS OF GOVERNANCE

- What every chair of the board or every chair of a committee needs to have a deep understanding of the roles

ROLE OF THE CHAIR

- Requirements of the role
- Characteristics of a good chair
- Do's and Don'ts

RELATIONSHIPS WITH TRUSTEES

- Keeping board/committee members engaged and interested in governance
- Dealing with conflict including difference between tension and conflict

PLANNING

- Planning the work of the board and committees
- Preparing for meetings
- The art of chairing a meeting
- Getting behaviours right at meetings

COURSE LEADER: Jon Williams

John has a professional background originally in marketing and corporate communications. For the last 20 years he has been actively involved in the charity sector, as a Chair, trustee, consultant and regulator. He served for five years as Charity Commissioner and, more recently, for eight years as trustee and Vice Chair of the Association of Chairs. John has been a regular conference speaker and is a former columnist for Governance & Leadership magazine.





BEST PRACTICE REPORTING

In the current economic climate where fundraising from funders and the public alike is a tough ask, it is important that you sell your charity in the best possible light. We all know that funders will look at your statutory accounts and therefore they need to reflect well on your organisation to provide key messages in a way that encourages them to fund you. Our half day online course will give the tips on best practice reporting in the sector and show you how to think about your Trustees report differently.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

11 May

17 November

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

STRATEGY, OBJECTIVES AND 'TELLING YOUR STORY'

- What makes a Trustees report interesting and informative for the reader?
- Presenting information in a succinct way
- Challenges in reporting against the requirements of the Charities SORP
- Preparations for forthcoming changes to the SORP

RISK

- Disclosure examples of risk statements
- Looking at wording to ensure risks are appropriately summarised

OPTIONAL DISCLOSURES AND EVOLVING TRENDS

- Recent examples have included areas such as EDI and staff disclosures, fundraising disclosures, ESG and climate change.

RESERVES POLICES

- Explaining reserves in a way that is complimentary with the strategy
- Examples of best practice and discuss the key attributions in building a reserves policy narrative for disclosure

COURSE LEADERS:

Michael Cooper-Davis, partner, Price Bailey



Michael has specialised in the charity sector for over ten years. He has managed the audits of a wide variety of not for profit clients – including theatres and arts organisations, large international charities, national education and membership bodies, sports charities and independent schools.

Suzanne Goldsmith, director, Price Bailey



Suzanne is a qualified chartered accountant and Director at Price Bailey and has worked as an auditor and advisor to the charity and not for profit sector for 20 years.



BRAND REPUTATION TRAINING FOR CHARITIES

In today's fast-moving digital landscape, a charity's reputation is one of its most valuable assets. Trust, public perception, and the ability to raise funds or deliver services can be significantly impacted by how well a charity manages its brand. From copyright and trade marks to online abuse and data breaches, reputation management is essential. This practical, expert-led training will help you understand the legal and strategic tools needed to safeguard your charity's identity and uphold public trust.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

24 February

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

COPYRIGHT

- How is UK copyright law relevant to charities
- Creating and protecting your own copyright
- AI and copyright issues

TRADEMARKS

- What is a trade mark and why are they important for charities
- Registration considerations
- Trade mark challenges

REPUTATION MANAGEMENT AND DISPUTES

- Abusive registration of domain names
- Considerations for defamation
- Dealing with harassment
- Data breaches

COURSE LEADERS:

Sarah Webb, Partner, VWV



Sarah has particular expertise in intellectual property and has decades of experience supporting clients across commercial and IP needs and trading.

Stephanie Pike, Senior Associate, VWV



Steph specialises in trade mark law and advises clients on trade mark applications and strategy, trade mark infringement, enforcement, and licensing.

Rhiannon Nash, Associate, VWV



Rhiannon advises clients on reputation management matters such as problematic online and social media posts, data protection and intellectual property.



BUILDING A HIGH PERFORMING BOARD FOR YOUR CHARITY

Discover how to develop a high-performing board that has the right skills, experience and diversity to support your charity's success. This practical half-day training will take you through assessing your board's current strengths and gaps, improving trustee recruitment and creating a more inclusive board.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

25 February

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

CONSIDERATIONS THAT UNDERPIN BOARD EVOLUTION

- The life cycle of a charity board, constitutional considerations and Charity Governance Code good practice

WHY DIVERSITY, LIVED EXPERIENCE & INCLUSION MATTERS ON YOUR BOARD

- Discussing the moral and business case reasons

UNDERSTANDING WHAT YOUR BOARD HAS AND MAY NEED

- Skills, diversity and lived experience
- Why data is important and how to collect it

CHALLENGES AND OPPORTUNITIES WHEN RECRUITING TRUSTEES

- Challenges affecting trustee recruitment and how to overcome them

RECRUITING FOR SKILLS, LIVED EXPERIENCE AND DIVERSITY

- Ways of recruiting, tips on attracting the best candidates, interviewing tips and where to place advertisements

EMPOWERING YOUR TRUSTEES TO BE HIGH PERFORMING

- Board culture, development and team building
- Helping longstanding trustees to leave

COURSE LEADER: Claris D'cruz

Claris D'cruz is a governance consultant and trainer. She has over 25 years' experience as a charity lawyer advising charities and not-for-profit organisations on governance matters. She has experience of successfully supporting boards and committees to recruit for skills, diversity, and knowledge, as well as for professional and lived experience. She also has over 15 years experience in a range of voluntary sector leadership roles including as a charity trustee and NED.





CARBON LITERACY TRAINING FOR CHARITIES

Carbon Literacy is the knowledge and understanding needed to recognise the impact of carbon emissions, understand the role organisations and individuals play in addressing climate change, and identify practical opportunities to reduce emissions. The course will help participants understand the fundamentals of climate change and carbon emissions, explore how these apply to charities, and develop practical actions they can take within their organisation.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

20-21 January

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

DAY 1:

CLIMATE CHANGE & CARBON FUNDAMENTALS

- Climate change science and Understanding carbon footprints

WHY THIS MATTERS FOR ORGANISATIONS

- Current policy and market landscape
- Co-benefits and opportunities from climate action

DAY 2:

TURNING KNOWLEDGE INTO BUSINESS CONTEXT

- Personal and organisational carbon footprints
- Practical case studies and sector examples

ACTION & IMPLEMENTATION

- Individual and organisational action planning
- Communicating climate change effectively
- Carbon Literacy evidence submission and certification

COURSE LEADERS:

Andrew Moss Robinson, sustainability consultant and MD, Carbon Sense



With extensive experience across carbon management, sustainability and organisational strategy, Andrew takes a practical and accessible approach to helping organisations turn climate ambition into meaningful action. Carbon Sense specialising in helping SME's and charities reduce their carbon emissions.

Paul Gilbert, sustainability advocate



Paul has spent over 25 years working internally and externally, with organisations where sustainability, carbon accountancy and resilience are essential. An accomplished Carbon Literacy trainer with over 100 learners certified to date.



CONTRACT TRAINING FOR CHARITIES

For a charity entering into a contract with any other party, there are a number of key factors to consider. In this half-day session, you will gain expertise on managing charity contracts effectively to ensure risks are mitigated, all parties fully understand what has been agreed and what to do if a dispute arises. Our expert course leaders will also guide you through some common and important contract clauses which are often poorly understood.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

21 September

TIMES

10AM–4PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

CONTRACTS AS A TOOL FOR MANAGING RISK

- Different types of contract, how they are entered into, and how to approach them
- Assessing and managing the risks in any contract

THE IMPORTANCE OF CLARITY

- How clear drafting in key commercial provisions can make all the difference in the success of a contract

EASY WINS AND COMMON QUESTIONS IN CONTRACT TERMS

- Navigating common and important clauses which are often misunderstood
- Understanding key contractual provisions which, if done right, can help manage most contractual risks

CONTRACT MANAGEMENT AND USING YOUR RIGHTS

- Managing relationships with your suppliers
- Why contracts shouldn't only be referred to when things go wrong

COURSE LEADER: Ed Rimmell, partner, VWV

Ed specialises in commercial contracts and projects, from long term supply and services contracts, to contractual joint ventures, partnering agreements, framework agreements and terms and conditions.





DATA PROTECTION TRAINING FOR CHARITIES

It is important for every charity leader to ensure their organisation is fully compliant with the latest data protection regulations. This half-day course will guide you through the key points to consider, asses what your organisation is currently doing and what further measures you could consider putting in place. Furthermore, you will examine case studies of best practice to help you learn how to avoid some common data protection pitfalls.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

26 January

10 June

16 September

TIMES

10AM-1:15PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

DATA PROTECTION COMPLIANCE OVERVIEW

- What does a compliant charity look like?
- What are the key aspects to ensuring continued compliance?

POLICIES AND DOCUMENTS

- What do you need – what documentation is required under the UK GDPR?
- What are "nice to haves"

CONTRACTS AND DATA SHARING

- What types of data sharing exist and what are the rules?
- When is a data sharing a legal requirement?
- What are the risks of not having agreements in place?

INDIVIDUAL RIGHTS

- Subject access, rectification, erasure, portability, restriction, objection

PITFALLS AND SAVIOURS

FUNDRAISING AND OPTING IN AND OUT

- What are the rules?
- What does the future look like? Are the rules likely to change?

COURSE LEADER: Claire Hall



Claire is a legal director at VWV who provides advice on all areas of data protection compliance.

Claire advises charities on a wide range of issues including data sharing, transparency obligations, marketing and fundraising compliance and data subjects' rights. She has developed data protection documentation for charities, such as, privacy notices and policies. Claire has particular expertise advising on complex subject access requests and has supported charities with their response to data breaches.



ESG IN PRACTICE: FROM SELF-ASSESSMENT TO ACTION

What does ESG mean for your charity, and where should you start? This practical training course will guide you through the key stages of developing and implementing an ESG approach, from assessing your current position and identifying your priorities to creating a realistic plan and embedding it across your organisation.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

27 April

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

ESG INSIGHTS AND LESSONS FROM SELF-ASSESSMENTS

- What charities are actually doing on ESG and practical lessons emerging across the sector.

STEP ONE: BASELINE

- How to assess your current approach, identify what you already have in place and highlight areas where further work may be needed.

STEP TWO: MATERIALITY – WHAT'S IMPORTANT FOR YOU

- How to identify the environmental, social and governance issues that are most relevant to your organisation

YOUR ESG PLAN

- Setting priorities, defining objectives and identifying actions that are appropriate for your charity's size, resources and ambitions.

IMPLEMENTATION

- Putting ESG into practice — from ownership and accountability to embedding activity across the organisation, engaging colleagues and trustees, and tracking progress.

CASE STUDY

- A real-world example of a charity's ESG journey, exploring what prompted action, how priorities were identified, what has been implemented and what has been learned along the way.

COURSE DELIVERED BY:

Eastside People



FINANCE FOR TRUSTEES – FULL DAY

How confident are you that you really understand your charity's finances? It's a complicated business, what with managing different types of funds and income, the accounting and reporting rules, as well as dealing with tax and VAT.

This course, led by the team from leading accountancy firm BDO, will give you the tools to get to grips with how all that works in your own organisation, and includes time to chat with fellow trustees over the practicalities and challenges you face.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

24 June

TIMES

10AM–4PM

PRICES

Charity rate: £235

Charity subscriber rate: £195

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

ACCOUNTS

- What is a SORP? • What's unusual in charity accounting?
- How to understand charity accounts

ANNUAL REPORTING – PUBLIC BENEFIT AND RESERVES

- What should be in annual reports?
- Trustees' responsibilities

BUDGETS & FINANCIAL INFORMATION FOR TRUSTEES

- Essential elements of a good budget
- Importance of setting financial targets, trend analysis, risk assessment etc

TAX

- A whistle stop tour for trustees of how tax affects charities

AUDIT AND INVESTMENTS

- The role and responsibilities of the auditor
- The board's relationship with the auditor
- Types of investments a charity can make

RISK AND FRAUD

- What do boards need to do about risk? • Preventing and dealing with fraud

COURSE LEADERS:

Don Bawtree, Partner, BDO



Don has been involved in charities and financial governance for over 30 years. Professionally he lead the BDO charities team before stepping down to act as a sector senior adviser with the firm.

Fiona Condron, Partner and National Head of Charities, BDO



With over 20 years of experience in the third sector, Fiona is passionate about providing high-quality external audit to many of the leading charities and social enterprises in the UK. Her expertise enable her to help charity boards and leadership teams navigate complex reporting and governance requirements with confidence.



FINANCE FOR TRUSTEES – HALF DAY

This course is a condensed version of the full day course, covering topics aimed at charities with income over £1.5m, who are subject to auditing. Covering all the essential areas of charity finance and board decision-making, it is led by the same expert team from accountancy firm BDO.

Attendees will leave this course better equipped to handle financial information at board meetings and with an in depth understanding of their financial responsibilities as a trustee or senior charity leader.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

28 January

11 November

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

- Overview of the sector
- Annual accounts guidance and Statement of Financial Activities
- Balance sheet
- Staff costs & trustee remuneration
- Related parties
- Annual reports – contents and guidance
- Public benefit & impact
- Reserves
- Tax in charities
- Gift aid
- Corporation tax exemptions
- VAT
- Audit requirements
- Investments
- Risk and key policies
- Current topics (which will be updated for each course)
- Conclusions & Q&A

COURSE LEADERS:

Don Bawtree, Partner, BDO



Don has been involved in charities and financial governance for over 30 years. Professionally he lead the BDO charities team before stepping down to act as a sector senior adviser with the firm.

Fiona Condron, Partner and National Head of Charities, BDO



With over 20 years of experience in the third sector, Fiona is passionate about providing high-quality external audit to many of the leading charities and social enterprises in the UK. Her expertise enable her to help charity boards and leadership teams navigate complex reporting and governance requirements with confidence.



PREVENTING CHARITY FRAUD

As a charity leader, how aware are you of fraud and financial crime and do you have the controls in place to handle a fraudulent incident?

Whether you are a trustee, chief executive, finance director or charity advisor, it is important hold responsibility for preventing charity fraud. During this training session, you will gain an understanding of the different types of fraud, fraud prevention measures and dealing with incidents as they arise.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

16 March

5 October

TIMES

10AM–1PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

WHY YOUR CHARITY MAY BE SUSCEPTIBLE TO FRAUD

- Exploring factors that make charities vulnerable
- Who may defraud your charity and why
- Why charities and experts are predicting a rise in charity fraud

CHARITY FRAUDS AND FINANCIAL CRIMES TO BE AWARE OF

- Internal and external fraud risks

FRAUD PREVENTION MEASURES

- Risk management
- Controls, procedures, policies and reviews
- The golden thread
- Finding support and guidance

DEALING WITH A FRAUD OR SUSPECTED FRAUD

- Roles and responsibilities in handling the incident
- When to report a fraud to the Charity Commission
- Other regulators and agencies to consider informing
- Understanding the impact of fraud
- Learning lessons and preventing recurrences

COURSE LEADER: Claris D'cruz

Claris D'cruz is a governance consultant and trainer. She has over 25 years' experience as a charity lawyer advising charities and not-for-profit organisations on governance matters. She has experience of successfully supporting boards and committees to recruit for skills, diversity, and knowledge, as well as for professional and lived experience. She also has over 15 years experience in a range of voluntary sector leadership roles including as a charity trustee and NED.





RESERVES POLICY TRAINING

Reserves are an integral part of any charity's financial strategy and during recent economic uncertainty, many charities have had to rely on their reserves in order to continue operating effectively.

This half-day course has been designed to help charity finance professionals develop a reserves policy that meets the requirements of the Charity Commission and SORP but which is also focused on financial risk and forms an integral part of the charity's financial strategy.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

11 March

29 June

TIMES

10AM–1:15PM

PRICES

Charity rate: £159

Charity subscriber rate: £119

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

INTRODUCTION TO RESERVES

- Why reserves are needed
- Charity Commission expectations/definitions
- What to disclose
- Relationship between reserves and working capital

DEVELOPING A COMPLIANT RESERVES POLICY

- Interactive case study and feedback

COMMON APPROACHES TO RESERVES POLICIES

- A critical appraisal of how many charities approach reserves policies (with real life examples)

AN ALTERNATIVE RISK FOCUSSED APPROACH

- Understanding financial risk
- Which risks can reserves be expected to manage and which not

HOW TO DEVELOP A SMART RESERVES POLICY

- Take a look at example policies from other charities

CONCLUSIONS

- How to use your reserves policy at your charity

COURSE LEADER: Jonathan Orchard

Jonathan specialises in advising the charity sector. He combines a board portfolio of audit clients with a particular specialism on the international development sector. He has worked with many of the leading international NGOs providing internal audit and risk management support. He has been a trustee for the last 10 years – currently with INTRAC where he is treasurer and chair the finance and audit committee.





RISK MANAGEMENT FOR TRUSTEES

In an era of increasing concern regarding liabilities, litigation, regulatory compliance and reputational risk, charities are coming under greater scrutiny than ever. This course is a non-technical introduction to risk management designed to enable trustees to manage risk generally, but with a focus on risks related to governance, employment, assets, service users and third parties. The programme will help you to interact effectively with advisors and regulators, hold your executive to account, improve decision making and govern your risk management activities.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

23 September

TIMES

10AM–16:30PM

PRICES

Charity rate: £235

Charity subscriber rate: £195

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

INTRODUCTION TO RISK AND RISK MANAGEMENT

- What is Risk?
- What is Risk Management?
- The Human Factor
- Why and how things go wrong

RISK MANAGEMENT FOR CHARITABLE BOARDS

- Defining your Risk Universe
- Defining your Risk Appetite
- Building and Using your Risk Register

WHY AND HOW THINGS GO RIGHT

BUILDING RESILIENCE IN YOUR ORGANISATION

RISK MANAGEMENT FOR CHARITIES AND CHARITABLE TRUSTEES

- Accountability and “Ownership”
- Risks related to Trusteeship
- Governance and Compliance Risks
- Strategic Risk
- Regulatory Risk
- Reputational Risk
- Trustees and Leadership

COURSE LEADER: Stephen McAndrew

Stephen is an experienced consultant and advisor who works with charities, public services and businesses to understand and manage the risks that they face. He spent 10 years developing risk management and patient safety programmes in the NHS in the UK, and state health and care systems. He has been a trustee of a number of charities where he has successfully applied risk management practices.





UNDERSTANDING GOVERNANCE: THE TRUSTEE ROLE

Whether you are new to trusteeship or more experienced in the role, it is important to have a comprehensive understanding of the responsibilities of the board. This course examines models of governance, the relationship between governance and management and how governance is linked to organisational successes and failures.

Discounts available

Subscribers to any Civil Society Media magazines can save £40. Find out more about these publications at civilsociety.co.uk/shop

2027 DATES

12-13 January
4-5 March • 5-6 May
2-3 June • 13-14 July
8-9 September
11-12 October
24-25 November

TIMES

Day 1: 10AM-1PM

Day 2: 10AM-12:30PM

PRICES

Charity rate: £235

Charity subscriber rate: £195

Corporate rate: £400

Corporate subscriber rate: £300

(prices exclude VAT)

PROGRAMME SUMMARY

INTRODUCTION TO THE ROLE

- The changing environment in which trustees and charities have to operate
- CC3 – Duties of trustees

WHAT IS GOVERNANCE?

- The relationship between governance and management
- Trustees' role description
- Success and failure of organisations and the link with governance
- Three different models of governance and what each has to offer

PLANNING THE WORK OF THE BOARD

- Why planning of the board work programme is vital to help trustees fulfil their duties and responsibilities
- One way to plan the work of the board

RELATIONSHIPS WITH YOUR CHIEF EXECUTIVE AND CHAIR OF TRUSTEES

- Getting the right balance between support and constructive challenge

COURSE LEADERS:

Jon Williams



Jon served for five years as Charity Commissioner and, more recently, for eight years as trustee and Vice Chair of the Association of Chairs.

Lynn Cadman



Lynn has nearly 20 years' experience in the sector, including seven years at the Charity Commission, and provides governance consultancy advice and training to charities.

Susan Daniels OBE



Susan was CEO of the National Deaf Children's Society for 33 years and has chaired many charity boards.

For more information about Civil Society Media training, please visit **civilsociety.co.uk/training** or e-mail **events@civilsociety.co.uk**

CIVILSOCIETY media GOVERNANCE &LEADERSHIP CharityFinance